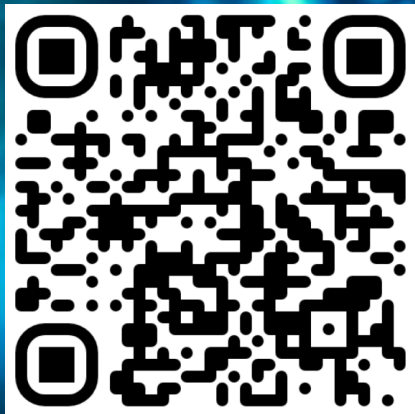


LIVESTREAMING

# DDF Adoption Story

10:20 - 11:00AM

## Adoption of Digital Data Flow

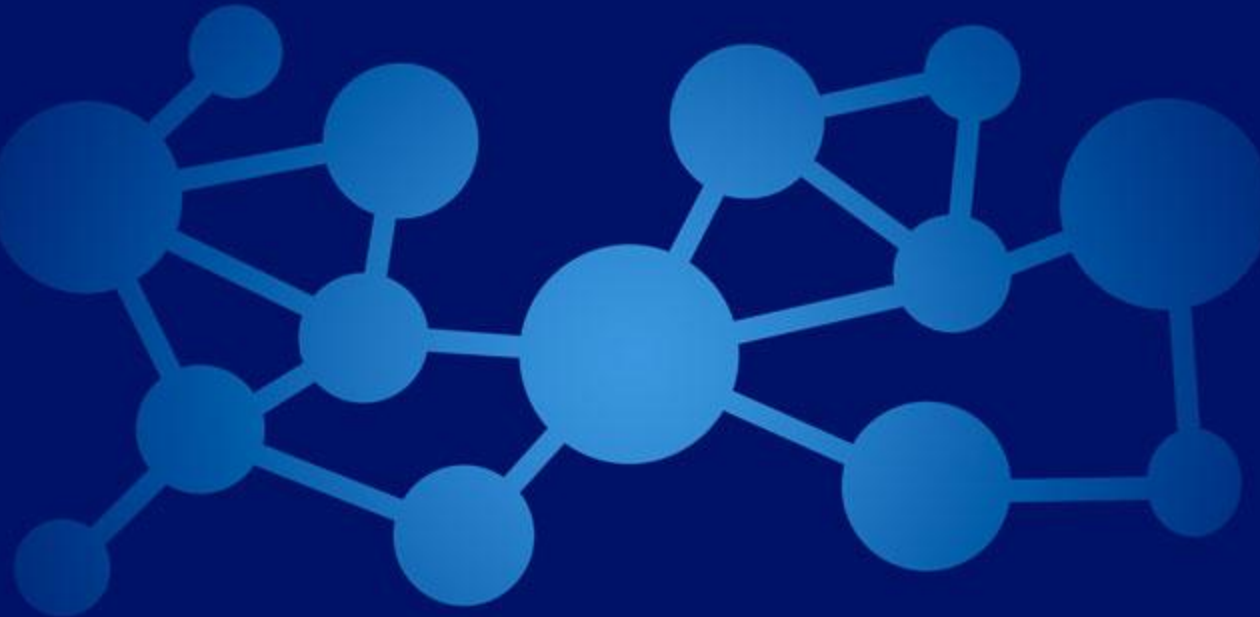


Questions? Scan the QR Code on your phone to add in your questions for our presenters and speakers



Kirubavathi Selvaraj, Novo Nordisk

# OPEN STUDY BUILDER



## Adoption of DDF @Novo Nordisk

Presenter: Kirubavathi Selvaraj, SME, OpenStudyBuilder

# Agenda

- Why the need for DDF ?
- How DDF is implemented ?
- Adoption learnings
- Q&A



# Why OpenStudyBuilder?

Interlinked study design specifications are handled in **isolated IT solutions** across Clinical Development...

### Protocol

**Primary endpoint:**

- Subjects who after 68 weeks achieve (yes/no)
- Body weight reduction  $\geq$  5% from baseline at week 0

### SDTM

**Parameter Value**  
Subjects who after 68 weeks achieve (yes/no) – Body weight reduction  $\geq$  5%.  
Time frame: From baseline at week 0 to week 68

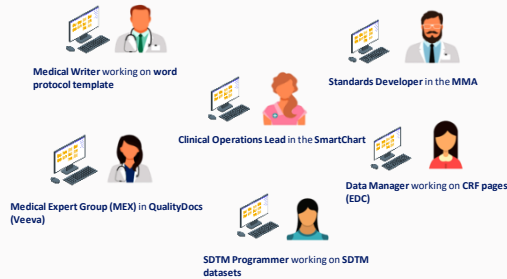
### PharmaCM (for upload to CT.gov)

**Primary Outcome Measures:**

- Subjects who achieve 5 or more percent body weight reduction (yes/no) [ Time Frame: Week 68 ]
- Number of subjects.

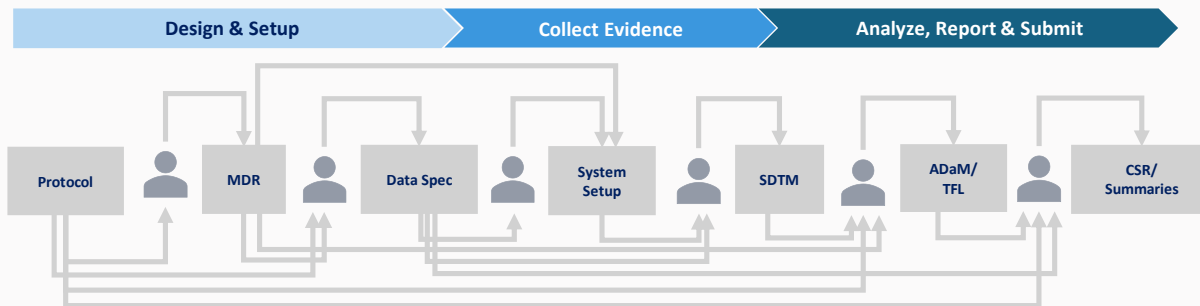
**Challenges:** Manual **re-creation of business essential information** resulting in

- Double work
- An **error prone** process
- And **tedious quality control** by skilled colleagues



## Current Challenges

Sequential, document-based clinical development workflows inhibit speed to market

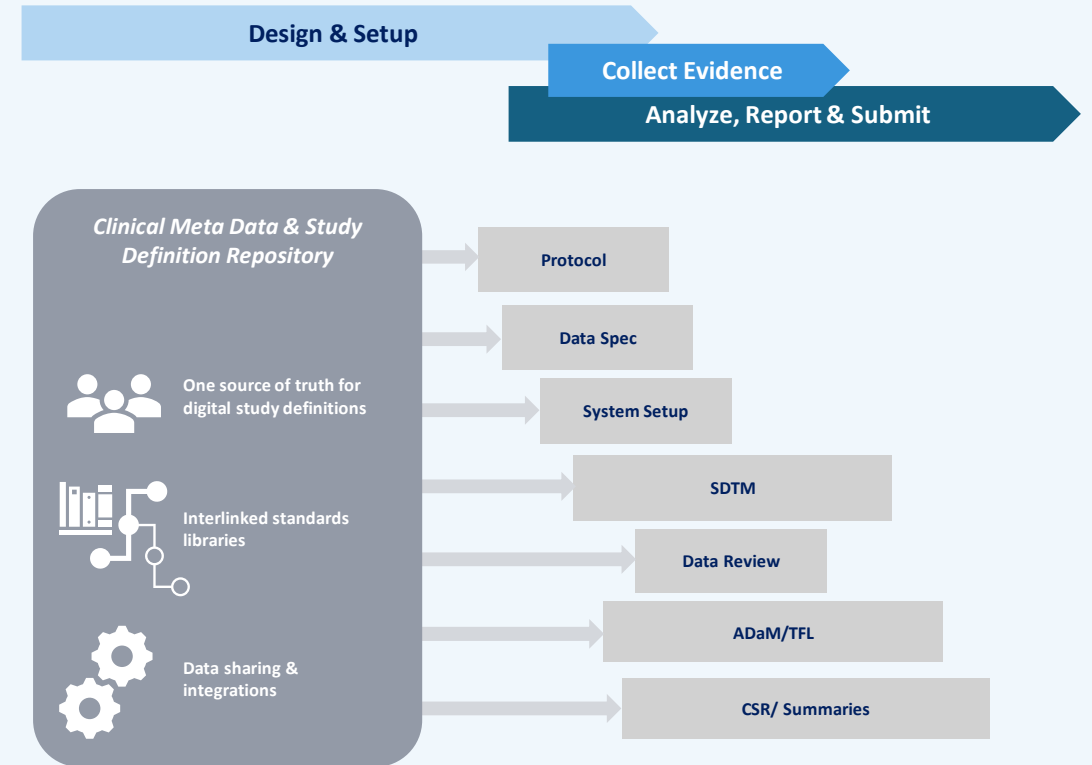


### Challenges:

- **Sequential steps** and **deferred work** create **delays** and **long time-to-market**
- **Manual knowledge transfer** and cross-skill alignment create **inefficiencies**
- **Non-digitized, non-standardized** study elements, create **data quality** issues, **inconsistencies** & **limit automation**

OpenStudyBuilder is a **transformative solution**

A clinical SDR aims to **enable digital reinvention** of how we do **study design and execution** unlocking **quality** by **design, efficiency gains & cycle time reductions**



### Benefits with OpenStudyBuilder:

Unlocking host of **data and AI driven opportunities** across **Digital Development Products** for **better and faster study design and execution**

- **Foundation for sub-5-year cycle time** by parallelizing and frontloading
- **Significant efficiency gains** through meta data driven automation
- **Quality by design** through standardization and information re-use



RETHINKING  
CLINICAL  
DEVELOPMENT THROUGH  
DIGITAL  
INNOVATION

**OpenStudyBuilder** is the open-source solution for the industry, establishing a **single, standardized source of truth for digital study design specifications**, unlocking data- and AI-driven operational and scientific excellence across clinical development

**Link:** [The OpenStudyBuilder at GitLab](#)

## What is OSB?

It's a **metadata and study definition repository**



### Core Components of OpenStudyBuilder:

- The OpenStudyBuilder application (web-based user interface)
- The clinical Metadata Repository and Study Definition Repository - MDR & SDR (central storage, graph database)
- The API layer (enabling interoperability with other systems)



+



# How OpenStudyBuilder enables a Digital Data Flow as One Source of Truth

## Input

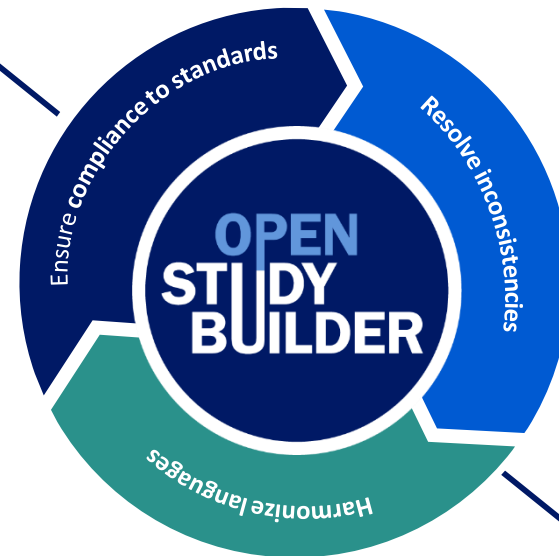
- Data Standards
- Study design structure
- Study Outcome
- Study Criteria
- Schedule of activities
- External Data Specs
- CRF library
- Risk management specs

## Input

Enable systems and users to *input advanced study definition and meta data concepts* digitally

## Standardize

- Ensure **compliance to standards**
- Resolve inconsistencies**
- Harmonize languages**



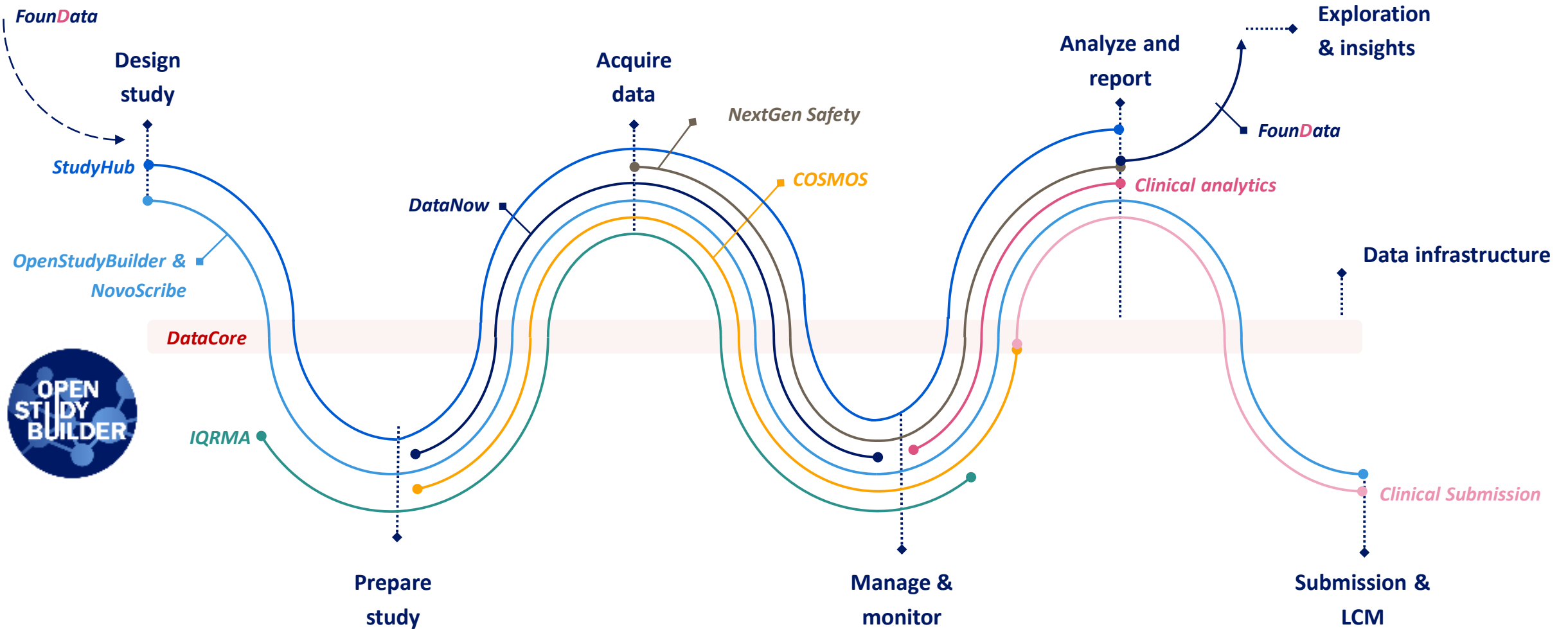
## Make accessible

Enabling users and digital products to *parallelize, optimize and automate* across downstream business processes

- Lab Spec Generation
- Automated EDC set-up
- Automated annotated CRFs
- Digital protocol spec
- SDTM generation
- Blinding spec
- Vendor data contracts
- Automated data transformations
- Metadata-driven RACT
- TFL mock-up automation
- Autogenerated Define.xml & ADRG
- Automated ICH M11/USDM deliverables
- More to come ...

## Output

# OSB in the NN Development value chain



# Adoption learnings



MVP  
Release



Usability test  
(Interview)



Usability test  
(Automated)



User report

## Feedback:

- System Performance
- Navigation Issues
- Terminology Issues
- Missing Functionality
- Operational burden



Oct  
2023

Nov

Dec

Jan  
2024

Feb

May

End  
2024



Hyper Care

## First business release (MVP\*):

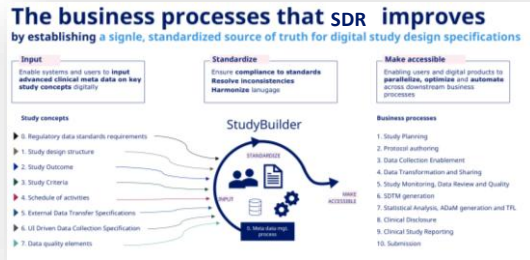
- All interventional ph 2-4 studies
- Users within Clinical Operations, Clinical Reporting & Data Management
- Key protocol metadata (SoA, Study Structure, Eligibility Criteria, Endpoints & Objectives)

\* MVP = Minimal Viable Product

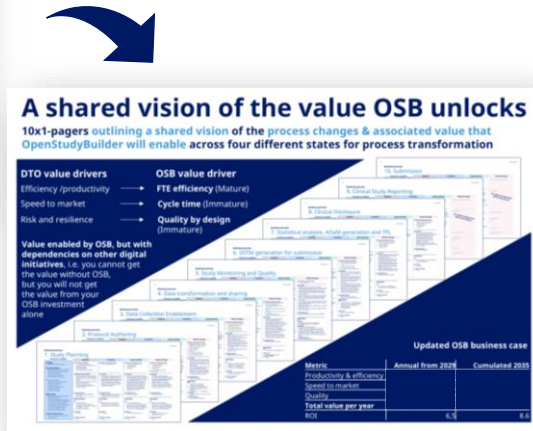
Scope  
reduced

Limit the operational  
burden of maintaining  
old and new  
systems/processes

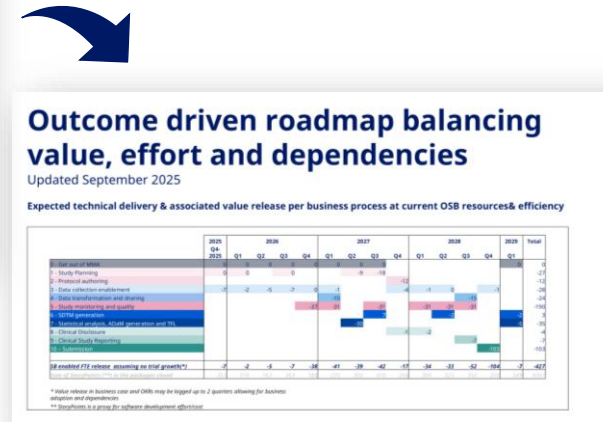
# Adoption journey update (2025)



## Product vision & mission



## Value framework & business case



## Outcome based roadmap



## Defined Objectives & Key Results

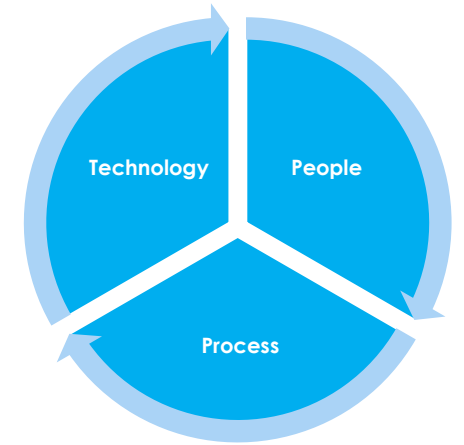
### Current status:

- As of 01-Oct-2025 we specify the SoA for the protocol for all of our interventional studies (ph1-4) in or SDR/MDR
- Data collection enablement soon a reality
- End2End metadata linking the focus of 2026

# DDF implementation @Novo Nordisk

- Replace the legacy MDR – but not a 1:1 replacement
- Expand the scope of the MDR to also become a SDR
- Transfer document-based protocol standards to the new MDR/SDR (OpenStudyBuilder)
  - SoA, Eligibility criteria, Objectives & Endpoints
- Prepare for the future with the new MDR/SDR by aligning to industry standards e.g. USDM, CDISC, ICH M11 etc.

# Summary of implementation and adoption learnings



## People are key:

- Early involvement of end users is key to ensure successful adoption
- Sufficient resources within the product team and impacted business areas is crucial

## Processes are important:

- Sharing of metadata is key, but **difficult** to implement across business areas
- Implementation of a cross functional products require central project ownership and cross-area involvement
- Clear business values and outcomes – short time and long term – is essential

## Technology is the facilitator:

- Transition from documents to systems requires a large change management effort (training, support, communication, guidance) **as well as** management buy-in / sponsorship
- High system performance is key
- Ease of use is important
- Keep release small and learn fast

# Key messages

- Switching from documents to a Digital Data Flow requires an effort, but has great potential
- Prepare organisation for parallel work/double work before business value is realized
- Focus on small releases and adjust fast based on user feedback
- Alignment on goals across business units is key
- Easy to use technology makes the adoption easier

# Questions or need more information?



## OpenStudyBuilder:

- Katja Glass
- Open Source Community Manager
- [katja.glass@glacon.eu](mailto:katja.glass@glacon.eu)

Link: [OpenStudyBuilder.com](https://OpenStudyBuilder.com)

